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Subject: Summary of OPP support to OPS - command structure and resources

Good Afternoon Deputies,

I wanted to provide a summary overview of the structure now in place to respond to ongoing the Freedom Convoy incident in Ottawa and the associated requests for assistance and resources from OPS.

Insp. Francis has done much today to bring some rigour and structure to our response. He met with Deputy Ferguson this morning and Supt Rheume and has established consensus and ongoing channels of communication there which will help to more expeditiously address any future requests or ongoing operational issues.

To summarize; the OPS request for assistance to date can be framed as: uniform personnel support, POU support, aerial support, intelligence support and planning support. Chief Sloly had requested incident commander assistance and PLT also.

Much of the uncertainty around response and especially around the utilization of our resources has resulted from three main difficulties:

1/ a difference in terminology regarding positions and skills and what and how those resources would add value to OPS. Eg incident commander/critical incident commander was a request when in fact what OPS was seeking was not a resource to perform what we know as a CIC function but rather someone who could help to provide strategic planning to respond to such an incident.

2/ OPS requests were framed in terms of specific amounts of resources rather than in terms of the effect or impact they wished these resources to impart. Eg. Asking for 60 uniform personnel or for a second section of POU rather than communicating what specific task they needed assistance with and the associated scope so that OPP SME's could work with them to better determine the relative numbers required.

3/ An initial lack of internal communication and unified incident command structure within OPS which to date has caused some issues around the utilization of our personnel operationally as well as barriers to effective information and intelligence flow.

The structure below will hopefully address these issues and also improve our ability to effectively respond and ensure the resourcing we do supply is being used optimally and best supported. It also helps to reframe and clarify the OPP's posture at this incident, which is one of support and resourcing assistance.

STRUCTURE

Strategic Superintendent: Supt. Abrams will be the Strategic Superintendent (SS) for this incident. The Strategic Superintendent main task will be one of support to all deployed resources in East Region and also managing requests from OPP Senior Command and liaising with Ottawa Police Command. All resourcing requests will flow through the SS and he will ensure reporting gets elevated to EOC so the updates continue. Supt Alakas will remain the SS on the provincial side to coordinate the response of any specialized resource requests and also to maintain SA for any associated incidents across the province. For the present time Insp. Francis will continue to assist Supt Abrams in this role especially in planning for the upcoming weekend.

There are three main streams that flow down from the Strategic Superintendent:

1 /OPP ER resourcing and uniform coordination:

- The OPP CIC inside the NCRCC will be our most senior level of OPP support on the ground and our direct link to the Ottawa Police Service (OPS). If the Incident Commander in the Command Post is having issues with deployed members that they

cannot resolve with their counterpart within the OPS then they can call the CIC or IC inside the NCRCC to seek assistance. If the CIC inside the NCRCC cannot achieve answers or get a proper response then the SS will be engaged and will connect with OPS Senior Command. It is important to note that although this member is an OPP CIC they are not performing CIC function specific to incidents on ground but as a communication, coordination and liaison point for OPS and OPP resources.

- The OPP ER Command Post is set up at the Wyndham Hotel in Kanata and this will function as the mustering point and hub for OPP uniform personnel deployment. An OPP IC will be assigned each shift to resolve member issues at their level and/or with their counterparts within the OPS. There will be two Sergeants attached to the Command Post who will report to the IC and their duties will include being in the field and checking on our deployed members ensuring they have what they need and helping to resolve issues as they may arise.
- There will also be a Logistics Sergeant inside the OPP Command Post along with Planners who will be working on the scheduling and logistics issues.
- The Command Post IC will determine the specific duties of the 2 Sergeants each shift in addition to supporting our on ground members. ER is planning on deploying 28 Constables and 2 Sergeants each shift rotation. 2 rotations a day. OPS will communicate where they want the 28 constables per shift.
- Each position within the CP and the NCRCC will have a scheduled rotation so members can get days of rest.

2/ OPP POU and specialized service response:

- OPP are currently supplying POU support, Planning support and aviation support (Cessna).
- These specialized units report to the POU Commander who is Insp Springer. POU Commander will matrix report up to the ER SS and Provincial SS. The POU Commander's role is to work with the OPS POU Commander to achieve a certain desired impact provided it aligns with OPP policy, procedure and organizational values. Currently there is one full augmented section of POU on ground. 60 members apprx.
- The augmented POU Section Leader on ground will be Insp Richardson alternating with Insp Francis. This position reports directly to the POU Commander and will only task or deploy OPP POU members on the orders of the OPP POU Commander.
- OPP are assisting OPS and partner POJ's with planning from a public order perspective and overall incident response platform. Currently Insp Younan and S/Sgt Gauvin are performing this role. As planning and public order SME's they are able to provide appropriate expertise, context, experience and guidance to help OPS draft strategic and tactical plans for desired outcomes.
- Requests for any other specialized resources will be handled on a case by case basis. Eg. TSB or CTSB.

3/ OPP Intelligence and Information Sharing:

To date there has been a gap in the information and intelligence flow within OPS which has impacted the planning process. POIB, from the outset, has attached robust resourcing to the incident and has analytics in place but there have been barriers within OPS in terms of the effective channeling and distillation of information. The OPP MIMG has met and established a process to ensure that this information flows smoothly through the SS and OPP Planning to OPS where it can have the best strategic and tactical impact.

PLT continues to engage and to work closely with POIB (and the SS as necessary) to ensure they provide support while also maintaining their viability to continue to be best positioned to fulfill their role provincially from a resourcing and relationship perspective.

Additional information:

The ER EOC will be stood down and resourcing managed from the ER Command Post (Wyndham hotel). The Provincial EOC will continue to be stood up and remain the coordinating point for reporting, updates and information flow. Especially as additional information continues to come in regarding evolving protest activity in other municipalities.

MCIC

The CR MCIC is engaged as the POU Commander in Ottawa. The WR MCIC will be available to coordinate associated incidents provincially and/or provide relief for any of the regional CICs as required.

Sustainability

The specific members and personnel named above will remain in place likely for the next 4 days. However we are identifying viable relief and substitutions for every position. The POU squads will be rotated in and out as deemed necessary by the SS and POU Commander while also ensuring we maintain provincial response capability.

I hope that helps to clarify matters Deputies. Many thanks to all involved OPP Bureaus as our own internal communication and cooperation has been exceptional in getting this structure in place.

Respectfully,
Dan

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